

Safe and Strong Communities Select Committee

Monday, 23 April 2018

11.00 am

Oak Room, County Buildings, Stafford

NB. Members are requested to ensure that their Laptops/Tablets are fully charged before the meeting

John Tradewell
Director of Strategy, Governance and Change
13 April 2018

A G E N D A

1. **Apologies**
2. **Declarations of Interest**
3. **Minutes of the Select Committee meeting held on 5 March 2018** (Pages 1 - 8)
4. **Questions to the PCC and the Chief Constable**

At their 15 January 2018 Select Committee concerns were raised over a perceived rise in crime and lack of both Police Officers or PCSOs.

After that meeting Member's considered the issues within their areas and the details included in the 6 February PCC's Public Meeting. The concerns raised have been included in a list of questions to the PCC and the Chief Constable which will be addressed at this meeting.

5. **Work Programme** (Pages 9 - 14)
6. **Exclusion of the Public**

The Chairman to move:-

"That the public be excluded from the meeting for the following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Schedule 12A (as amended) of the Local Government Act 1972 indicated below".

Part Two

(All reports in this section are exempt)

nil

Committee Membership

John Francis (Chairman)	Kyle Robinson
Syed Hussain	Paul Snape
Trevor Johnson	Conor Wileman (Vice-Chairman)
Jason Jones	Victoria Wilson
Natasha Pullen	Mike Worthington

Note for Members of the Press and Public

Filming of Meetings

The Open (public) section of this meeting may be filmed for live or later broadcasting or other use, and, if you are at the meeting, you may be filmed, and are deemed to have agreed to being filmed and to the use of the recording for broadcast and/or other purposes.

Recording by Press and Public

Recording (including by the use of social media) by the Press and Public is permitted from the public seating area provided it does not, in the opinion of the chairman, disrupt the meeting.

Scrutiny and Support Manager: Tina Gould Tel: (01785) 276148

Minutes of the Safe and Strong Communities Select Committee Meeting held on 5 March 2018

Present: John Francis (Chairman)

Syed Hussain
Trevor Johnson
Jason Jones
Kyle Robinson

Paul Snape
Conor Wileman (Vice-Chairman)
Victoria Wilson
Mike Worthington

Apologies: Natasha Pullen

PART ONE

1. Declarations of Interest

There were no declarations of interest.

2. Minutes of the meeting held on 15 January 2018

RESOLVED - That the minutes of the Safe and Strong Communities Select Committee meeting held on 15 January 2018 be confirmed and signed by the Chairman.

3. Children and Families System Transformation

The Cabinet Member for Children and Young People introduced this report. This had been the seventh update to the Committee. The Children and Families System Transformation Programme continues to address the challenges identified within the children's social care system and the broader children's system. The Children and Families Transformation System Programme represents a new way of working that has been developed with partners, which recognises the importance of system leadership, commissioning in partnership and empowering communities and families to help each other and themselves.

The report detailed the progress that had been made since the last update to the Committee in July 2017.

The Cabinet Member stated that further progress had been made in regard to the Pilot Projects and invited Members' questions.

In regard to the aspiration to bring specialist drug and alcohol into the Integrated Child and Family Hubs, Member asked if the hubs would be supported by specialist or generalist staff, and questioned if they would have the capacity to deal with the identified needs.

The County Commissioner for Community Safety and Children stated that they would be looking for specialist staff. Finance and housing expertise had been identified as significant issues for families and families. The teams of different disciplines would be integrated within Children and Families and then expanded to vulnerable adults in due

course. This had been shown as good practice elsewhere e.g. Hertfordshire. It was hoped that this system would help those on the cusp of care.

Members asked if the Council was working closely with Borough and District Councils. The Cabinet Member responded that there was close working with Borough and District Councils as there were issues of revenue and benefits and housing that were affecting the same families in all systems. We were looking to share information and intelligence.

The BRFC Co-ordinator added that she was leading on the Finance and Housing work stream. An application for £3m funding had been made to central government and the outcome would be known next week. Part of this funding stream will resource the secondment of a Department of Work and Pensions worker who can work across families who are in temporary accommodation or who have a private landlord in Cannock and Newcastle. The reason for working with these families is that it is in this area that private landlords do not sit within a structure where they have social responsibility and have access to wider support. The BRFC Co-ordinator is working closely with the Jobs Centre to ensure employment needs are met efficiently. It can take 6-8 weeks for benefit processes to be completed. The Project Worker will be able to redirect benefits or get benefits into those families quickly. The DWP budget has a budget that is deployed to each district and borough councils to support budgeting and money matters for our most vulnerable families. In Staffordshire this DWP budget is underspent so it is important to ensure that this money is spent and directed to support families in crisis.

There is close working with Trent and Dove Housing and Your Housing and other housing organisations, but there is a need for consistent partnership working countywide.

Members asked about the relationship with housing associations that had a significant housing stock which they are selling off family houses and building properties outside the county, for example a large number of people in Kidsgrove are not able to get access to the housing they need.

The report also referred to the fact that the County Council would act as a broker for the Direct Schools Grant, acting on behalf of the schools to offer earliest and early help provision through commissioning arrangements based on the needs in each of the eight districts and asked if a progress report on this could be brought to the Committee. The Cabinet Member agreed to bring this as part of a fuller report to the Committee in September/October 2018.

The County Commissioner suggested that the issue of housing should be addressed at a more strategic level within the County Council. The Cabinet Member agreed to take this point away and make further enquiries.

Members asked how the PBA new Family Service Contract was being monitored. The BRFC Co-ordinator responded that the Council was working with the school, but that the challenge was in changing the culture of parents.

a) Children and Families Transformation Programme

In regard to the aspiration to bring specialist drug and alcohol into the Integrated Child and Family Hubs, Member asked if the hubs would be supported by specialist or generalist staff, and questioned if they would have the capacity to deal with the identified needs.

The County Commissioner for Community Safety and Children stated that they would be looking for specialist staff. Finance and housing expertise had been identified as significant issues for families and families. The teams would be integrated within Children and Families and then expanded to vulnerable adults.

Members asked if the Council was working closely with Borough and District Councils. The Cabinet Member responded that there was close working with Borough and District Councils as there were issues of revenue and benefits and housing that were affecting the same families in all systems.

The BRFC Co-ordinator added that she was leading on the Finance and Housing work stream. An application for funding had been made to central government and the outcome would be known next week. The funding will resource a Department of Work and Pensions worker who can work across families who are in temporary accommodation or who have a private landlord in Cannock and Newcastle. The reason for working with these families is that it is in this area that private landlords do not sit within a structure where there is access to support. The BRFC Co-ordinator is working closely with the Jobs Centre to ensure employment needs are met efficiently. It can take 4-8 weeks for benefit processes to be completed. The Project Worker will be able to direct or redirect families to other sources of finance. The DWP budget is underspent in Staffordshire so it is important to ensure that money is directed to support families in crisis.

There is close working with Trent and Dove Housing and Your Housing and other housing organisations, but there is a need for consistency countywide.

Members asked about the relationship with housing associations that had a significant housing stock outside the county for example a large number of people in Kidsgrove have private landlords in Cheshire and they are not getting the benefit of the sales of properties. Families are not therefore getting access to the type of family housing that they need. The Cabinet Member agreed to take this point back and investigate this matter further.

The report also referred to the fact that the County Council would act as a broker for the Direct Schools Grant, acting on behalf of the schools to offer earliest and early help provision through commissioning arrangements based on the needs in each of the eight districts and asked if a progress report on this could be brought to the Committee. The Cabinet Member agreed to bring this as part of a fuller report to the Committee in September/October 2018.

Members suggested that the issue of housing should be addressed at a more strategic level within the County Council. The Cabinet Member agreed to take this point back to Cabinet.

Members asked how the PBA new Family Service Contract was being monitored. The BRFC Co-ordinator responded that the Council was working with the school, but that the challenge was in changing the culture of parents.

RESOLVED: a) The Cabinet Member bring back a progress report on the use of the Direct Schools Grant in September/October 2018.

b) the Cabinet Member agreed to take back the issues raised regarding housing for further consideration and report back to the Committee.

b) Children's & Families System Transformation & Update on Pilot Projects

Turning to the Update on Pilot Projects, the Chairman congratulated the Cabinet Member for the outreach work done in the Stafford area.

Members asked how the projects would be rolled out to other areas.

The Commissioner for Culture and Communities referred Members to the Conclusions in the report. The practice in the pilots was been used to consider how one key voluntary provider could be used as a lynchpin to direct families with low level need to other services and prevent escalation to high levels of need. The way in which the Families Support Contract had been tendered facilitated this development.

Members asked for further information on how the Girl Power project in Newcastle is monitored. A detailed analysis of the Newcastle pilot had been given in the previous paper to the Committee. The learning from the pilot had been considered as part of the One Front Door discussions and the work on setting up the daily vulnerability hubs in each district. The Girl Power has been continued and is picked up as part of the local monitoring.

The Newcastle Partnership budget is held by the Borough Council. The BRFC payment by results goes into this pot with other funding streams. The District Commissioning Officer monitors the budget with the Borough Council.

Members referred to the impact of school exclusion and asked how this was being managed.

The BRFC Co-ordinator explained that we work closely with schools in Staffordshire but we need to work more closely with them and children before they are excluded. The Commissioner stated that we will work closely with the eight District Inclusion Panels, as there are different policies in each of the districts. If a child is excluded from school more than three times they are 22 times more likely to be in the Children's Social Care System. School exclusion is a high risk vulnerability factor. The DSG provides an opportunity for joining up work in this area. Elected Members raised the issue of children who were home educated and stated that the Working Group on Elective Home Education were trying to identify how many of them were excluded from school in Staffordshire.

The Cabinet Member stated that South Staffordshire was a SEND pilot area and the aim was for schools to work together with one or two secondary schools to take earlier

ownership of issues. In areas where schools were working together the pilots had been more successful.

Members acknowledged the positive family support work that was going on with Malachi in Tamworth and asked how this pilot would be rolled out.

The BRFC Co-ordinator stated that a formal tender process had been completed and six contracts had been awarded to work with those on the threshold or cusp of care. All providers had the opportunity to tender and unsuccessful providers would still currently delivering services in some areas. There are still some voluntary providers working in communities without contracts.

In Tamworth there was agreement in five districts to put their DSG grant into Malachi. The list of Family Support Services on page 33 of the papers would be updated now that the new contracts had been awarded.

Members asked how referrals would be made to voluntary providers. The BRFC Co-ordinator responded that some referrals that come through the One Front Door do not meet the threshold for intervention. Voluntary organisations and other networks of support will be able to help in these cases. The voluntary sector (SCYVS) is leading on this.

The County Commissioner stated that the Family Support Contract focusses on those on the cusp of need for support at Tier 3. The intention is to give partners the confidence to refer as appropriate when families have lower level needs. Work is going on to ensure that there are consistent pathways across the county.

The Tier 2 Family Support Contract is jointly funded by Early Years and BRFC. If the application for funding from central government (mentioned earlier) was successful funding will go directly to the Districts rather than on the basis of payment by results. Districts will be responsible for identifying need and allocating resources on the basis of assessment of need. The appendices to the paper showed local needs plotted on an outcome star diagram.

Members asked how many families were being supported in Staffordshire. The County Commissioner agreed to let the Committee have a breakdown of the figures.

Members asked for details of the numbers associated with the percentages in paragraph 20 of the report. The County Commissioner agreed to let the Member have these figures.

With reference to the Ready Steady Library in Burton on Trent the local Member asked for further detail regarding the participant locations. It was agreed to send further detail through to the local Member.

The local Member stated that he had been in touch with Members of the local community that was multi-cultural in its make-up, and some members of his community had no knowledge of this project. He cited two cases of local families in extreme poverty without access to basic food and provisions. One mother in the area had tried to take

her own life. He stated that it was these examples of poverty that the Council should be concerned with. He reiterated a concern that he had expressed at an earlier meeting that local Members should be fully engaged in work going on in their areas.

Members acknowledged the work going on to support those in super output areas, but stated that there were some small rural areas that suffered from deprivation.

The County Commissioner acknowledged that the pilot in the Shobnall area had been challenging.

The BRFC Co-ordinator agreed to ensure that the local Members were involved in the projects that were taking place in their areas. Every effort had been made to involve local Members in the pilots.

The Cabinet Member stressed the importance of school readiness and improvements that the Council had made over recent years in this regard. The focus had been on those living in super output areas. He acknowledged that although 80 per cent of children were school ready, 20 per cent were not and he urged local Members to engage with their District Advisory Boards to understand the issues and the impact that school readiness could have in the medium to long term.

Members asked for an update on the Children and Families Transformation and the Cabinet Member informed them that he was hopeful that consultation would begin soon.

RESOLVED: a) The list of Family Support Services on page 33 of the papers would be updated now that the new contracts had been awarded.

b) The County Commissioner agreed to let the Committee have a breakdown of the figures.

c) It was agreed to send further detail on the Ready Steady Library project through to the local Member.

d) Local Members were urged to engage with their District Advisory Boards to understand the issues and the impact that school readiness could have in the medium to long term.

e) It was agreed to bring a further update on the Children and Families Transformation Programme to a future meeting.

4. Work Programme

The Scrutiny and Support Manager updated Members on the Work Programme.

Children's Centres 3 years' on - Members had requested that they revisit the work that they did in regard to Children's Centres 3/4 years ago. It was agreed that the Children's Commissioning Officer attend the June meeting to update Members on progress and that they visit the Children's Centres in their districts during June/July, before the summer holidays. A copy of the relevant papers including the Cabinet report will be shared with Members in due course.

Safeguarding Concerns over Rise in Crime - The date for the special meeting with the Chief Constable and Police and Crime Commissioner had been rearranged to 23 April at 11.00 a.m. in the Oak Room. Members were asked to send in their questions to Tina Gould or Helen Phillips. Councillor Snape stated that he had been in touch with the Chair and Secretary of the Staffordshire Police Federation to get their view on local policing. He would be forwarding questions in due course.

Members who had not already received **Child Protection Level 1 training** should put their names forward and attend this training.

In regard to **CSE** the Cabinet Member stated that he had been approached by both middle schools that take children in his division requesting that Chelsea's Choice (a play on child sexual exploitation) be shown to Year 8 pupils. The Cabinet Member suggested that a joint letter go out to all Members encouraging them to fund Chelsea's Choice through their Local Community Fund if available.

The County Commissioner stressed the importance of embedding teaching about sex and relationships in the Personal, Health, Social and Economic (PHSE) curriculum in schools. A proposal was being considered by the Staffordshire Safeguarding Children Board to develop the offer across Staffordshire for schools and other partners.

How to engage Hard to Reach Communities - The Local Member for Burton updated Members on progress. A visit by the Chair and Vice Chairman to the Central Mosque had resulted in further visits by senior managers and they were close to achieving a women only gym. There was commitment from the Deputy Police and Crime Commissioner had offered some equipment to refurbish the gym.

RESOLVED: That the Work Programme be amended to reflect the above changes.

5. Exclusion of the Public

RESOLVED - That the public be excluded from the meeting for the following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Part 1 of Schedule 12A of the Local Government Act 1972 indicated below.

6. Exempt minutes of the Safe & Strong Communities Select Committee held on 15 January 2018

RESOLVED - That the Exempt Minutes of the Safe and Strong Communities Select Committee held on 15 January be confirmed and signed by the Chairman.

Chairman

Documents referred to in these minutes as Schedules are not appended, but will be attached to the signed copy of the Minutes of the meeting. Copies, or specific information contained in them, may be available on request.

WORK PROGRAMME

Safe and Strong Communities Select Committee 2018/19

This document sets out the work programme for the Safe and Strong Communities Select Committee for 2018/19. The Safe and Strong Communities Select Committee is responsible for scrutinising: children and adults' safeguarding; community safety and Localism. The Council has three priority outcomes. This Committee is aligned to the outcome: The people of Staffordshire will feel safer, happier and more supported in and by their community.

We review our work programme at every meeting. Sometimes we change it - if something comes up during the year that we think we should investigate as a priority. Our work results in recommendations for the County Council and other organisations about how what they do can be improved, for the benefit of the people and communities of Staffordshire.

Councillor John Francis

Chairman of the Safe and Strong Communities Select Committee

If you would like to know more about our work programme, please get in touch with Tina Gould, Scrutiny and Support Manager on 01785 276148 or by emailing tina.gould@staffordshire.gov.uk

Membership – County Councillors 2018-19

John Francis (Chairman)
Conor Wileman (Vice Chairman)
Syed Hussain
Trevor Johnson
Jason Jones
Natasha Pullen
Kyle Robinson
Paul Snape
Victoria Wilson
Mike Worthington

Calendar of Committee Meetings 2018-2019

23 April 2018 at 11.00 am	Special meeting with the PCC & Chief Constable
8 June 2018 at 10.00 am	
10 July 2018 at 10.00 am	
3 September 2018 at 10.00 am	
8 November 2018 at 10.00 am	
11 December 2018 at 10.00 am	
14 January 2019 at 10.00 am	
4 March 2019 at 10.00 am	

Meetings usually take place in the Oak Room in County Buildings.

Work Programme 2018-19

Date of meeting	Item	Link to Council's Commissioning Plans	Details	Action/Outcome
Extra meeting 23 April NB meeting starts at 11.00 am	Safeguarding concerns over the Rise in Crime PCC – Matthew Ellis Chief Constable – Gareth Morgan	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	Following concerns raised at the 15 January Select Committee and discussions at the 10 January Triangulation meeting the Chairman requested all Members of the Council forward details of crime and safeguarding issues within their area with a view to this Select Committee meeting with the PCC and Chief Constable to address these safeguarding concerns.	
Page 10 8 June 2018 10.00 am	Child Sexual Exploitation (CSE) in Staffordshire, to include progress against the CSAF Action Plan Cabinet Member: Mark Sutton Officer: Mick Harrison	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	The Committee has requested a six monthly update on this issue. The Chair of the Children and Young People's Overview and Scrutiny Committee at Stoke City Council has been invited to attend this meeting and this arrangement is reciprocated.	
	Children's Centres 3 years on Cabinet Member: Mark Sutton Lead Officer: Mick Harrison	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	At the Select Committee meeting of 5 March 2018 it was agreed that the Children's Commissioning Officer should attend the June meeting to update Members on progress since the Children's Centres Working Group 3 years ago.	
tbc	Domestic Abuse	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	Following their meeting of 15 January Members requested further details on a range of areas to be forwarded to them with a view to further work being undertaken in the new municipal year. Consideration will be given to whether this is undertaken by a review/working group.	
tbc	Provision of "places of safety" under section 136 MHA. Cabinet Member – Alan White Lead Officer -	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right	Following the Triangulation meeting of 10 January the Deputy Leader and Cabinet Member for Health, Care and Wellbeing asked the select Committee to consider undertaking an overview of the current provision of places of safety. A few years	

		time.	ago there had been circumstances where prison cells were being used, which was agreed as inappropriate. A review to assess the current provision was requested.	
tbc	Short breaks for children with disabilities Cabinet Member – Mark Sutton Lead Officer -	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	Suggested for inclusion on the work programme at the 10 January Triangulation.	
tbc	Trading Standards Cabinet Member: Gill Heath Officer: Trish Caldwell	Well Run Council Making the most of our Assets, Managing Change Well, Transforming Ourselves, Innovation in ICT, Continued Modernisation of HR, Outcome Based Performance Management	Suggested for inclusion on the work programme at the 10 January Triangulation. Considering the safeguarding issues following the service review in 2018.	
tbc	MISPERS Cabinet Member Lead Officer	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	Suggested for inclusion on the work programme at the 10 January Triangulation.	
tbc	Children's & Families System Transformation & update on Pilot Projects Cabinet Member: Mark Sutton Officer: Mick Harrison/Helen Riley/Janene Cox	Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	The Transformation programme for Children and Family Services has previously been considered by this Select Committee on 8 June, 8 July & 12 December 2016 & 13 July 2017 and 5 March 2018.	
tbc	Independent Futures and Disability Team Cabinet Member: Lead Officer:	Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	Suggested for inclusion on the work programme at the 10 January Triangulation.	
tbc	Youth Offending service Cabinet Member: Mark	Well run Council	Consideration of the YOS Review	

	Sutton Officer: Vonni Gordon			
tbc	Direct Payments Cabinet Member: Alan White Lead Officer: Andrew Jepps	Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	Following the 15 January consideration of Home Care Members requested an item on Direct Payments to clarify how the system worked.	

Briefing Notes/Updates/Visits 2018-19

Date	Item	Link to Council's Commissioning Plans	Details	Action/Outcome
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Working Group and/or Inquiry Days 2018-19

Date	Item	Link to Council's Commissioning Plans	Details	Action/Outcome
Page 12 Inquiry Day 30 January 2018 + follow-on meetings on 12 February 13 March	Preventing Children coming into Care- now called "Edge of Care" Cabinet Member: Mark Sutton Officer: Richard Hancock	Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	This item was initially proposed by the Commissioner for Community Safety, Children and Families. The Chairman has met with the Head of Families First and a scoping report has been prepared for Members' consideration.	The 30 January Inquiry has been held. A further Member meeting on 12 February identified a range of further information they required. This detail will be presented by Officer at the 13 March meeting.
tbc	Children's Centres – 3 years on Cabinet Member: Mark Sutton Officer: Mick Harrison	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	Three years ago the Select Committee completed work to assess the role of the Children's Centre. Three years on the Select Committee will re-visit this work, visiting the Centres to assess the current situation in comparison with the findings of the original working group report.	At the Select Committee meeting of 26 November Members agreed to a request that this review be put back until the current significant changes within Children's Centres were completed.

Referrals from other Select Committees 2017-18

Timescale	Area of Work	Link to Council's Commissioning Plans	Details	Action/Outcome
12 January 31 January 21 March	Elective Home Education	Best Start	Referral from Corporate Parenting Panel – August 2017 (NB – also referred to Prosperous Staffordshire Select Committee)	A review group has been set up jointly with members of the Prosperous Staffordshire Select Committee. Its first meeting was held on 12 January where Members

				received a briefing from officers. A planning meeting is scheduled for 31 January with the inquiry session scheduled for 21 March.
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Current & Related Work of Select Committees and/or All Party Member Groups 2017-18

Timescale	Area of Work	Link to Council's Commissioning Plans	Details	Action/Outcome
tbv – likely to be December or January	All Age Disability Strategy Cabinet Member: Alan White Officer: Martyn Baggaley	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	The Healthy Staffordshire Select Committee has the All Age Disability Strategy on their work programme. To avoid duplication this issue has not been included as a work programme item for this Select Committee, however the outcome of their scrutiny will be shared with Safe & Strong Communities Select Committee Members.	
September 2017 - Page 13	Children's mental health & wellbeing Cabinet Member: Alan White Officers: Tilly Flannigan & Divya Patel APMG Membership Keith Flunder (Chair) Johnny McMahon Bernard Peters Ron Clarke Bryan Jones Ann Edgeller	Resilient Communities Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	Innovation APMG: Terms of Reference 'how to promote children's emotional and mental wellbeing to reduce referrals to specialist services across SCC and other partners, by intervening earlier to ensure better long-term outcomes'	End of September agree scope, lines of enquiry and membership of the APMG First full meeting of the APMG with specialist officers - October Development of the focus groups - October Submit initial progress to the Leaders report October / November
August 2017 -	Increasing S3 Capacity Cabinet Member: Gill Heath Officers: Angela Schulp & Adam Rooney APMG Membership Mike Davies (Chair) David Smith Kyle Robinson Maureen Compton Julia Jessel	Well run Council	Community APMG: How do we increase the capacity and utilise the services of S3 to deliver 'People helping people' and reduce the involvement of SCC?	Agree scope with Cabinet –end of August Meet with S3 to understand what they do – end of August / early September Look at 8 Community Members priorities and see if any cross over / themes – end of August / early September Meet with local agencies that are also building capacity – e.g. Fire service, bigger voluntary groups (Age UK, Alzheimer's Society etc) – September First meeting APMG to discuss scope and plan – September Meet with local community groups with DCLs and CPOs – September / October Submit early findings to Leaders report – October

				Second meeting of APMG to discuss findings – late October / early November
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